

GLOBAL CONFERENCE 2026

FROM CHAOS TO COMMAND:
RISK LEADERSHIP IN INDUSTRY 6.0

WHO REALLY CONTROLS
YOUR AI?

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THE SOVEREIGNTY DECADE

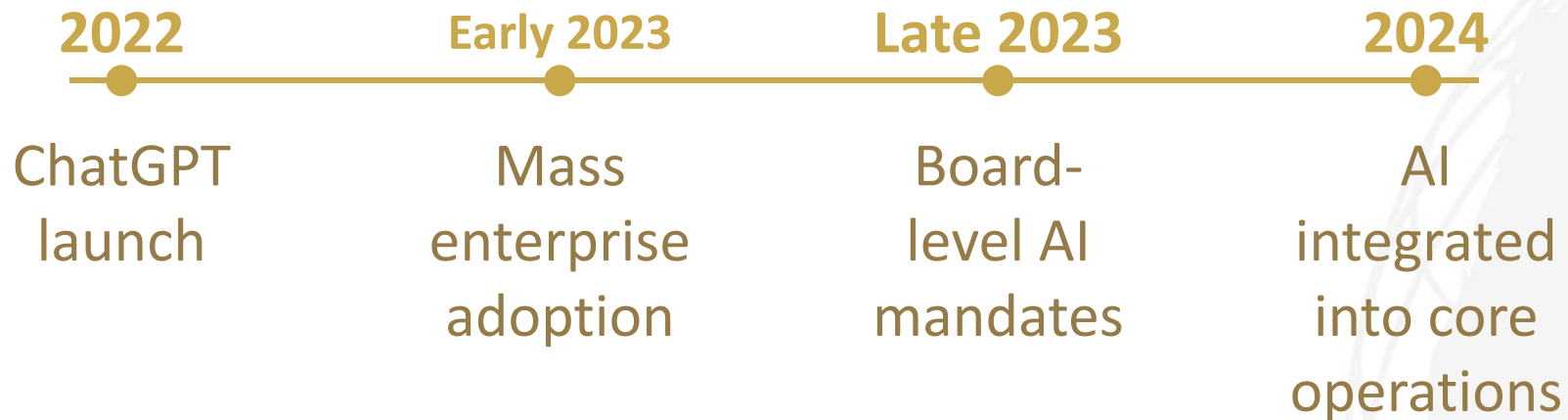
WHAT ORGANIZATIONS BUILT (2014–2024)

- Data localization policies
- Private cloud infrastructure
- Vendor diversification mandates
- Data residency requirements
- Third-party risk programs

***10 years of building
independence***

THE TWO-YEAR REVERSAL

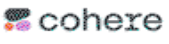
AI reversed a decade of sovereignty work **in under two years.**



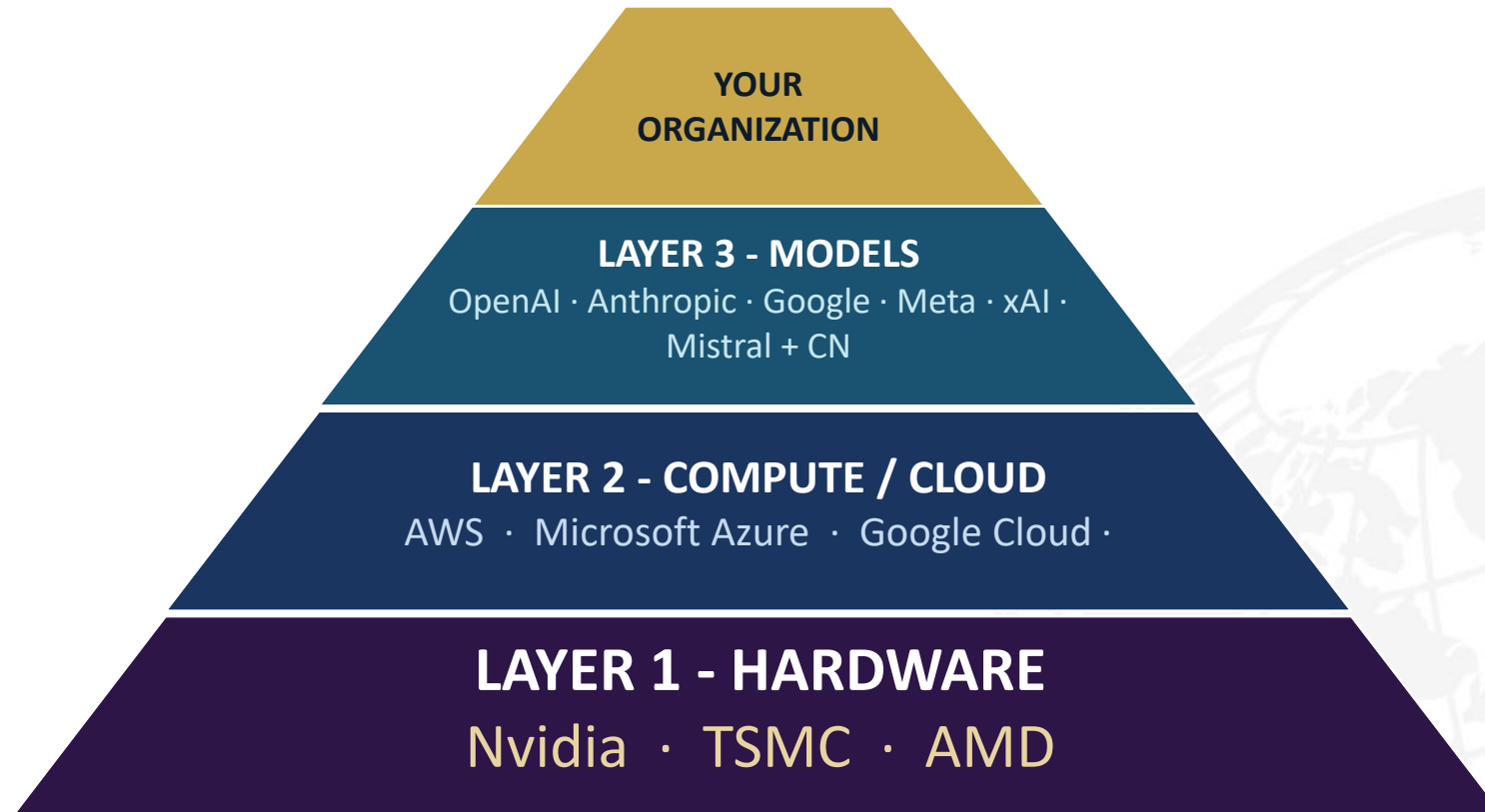
Since 2022 - 79% of global AI investment has flown to the United States.

Source: France Energie State of AI 2025

The AI Landscape

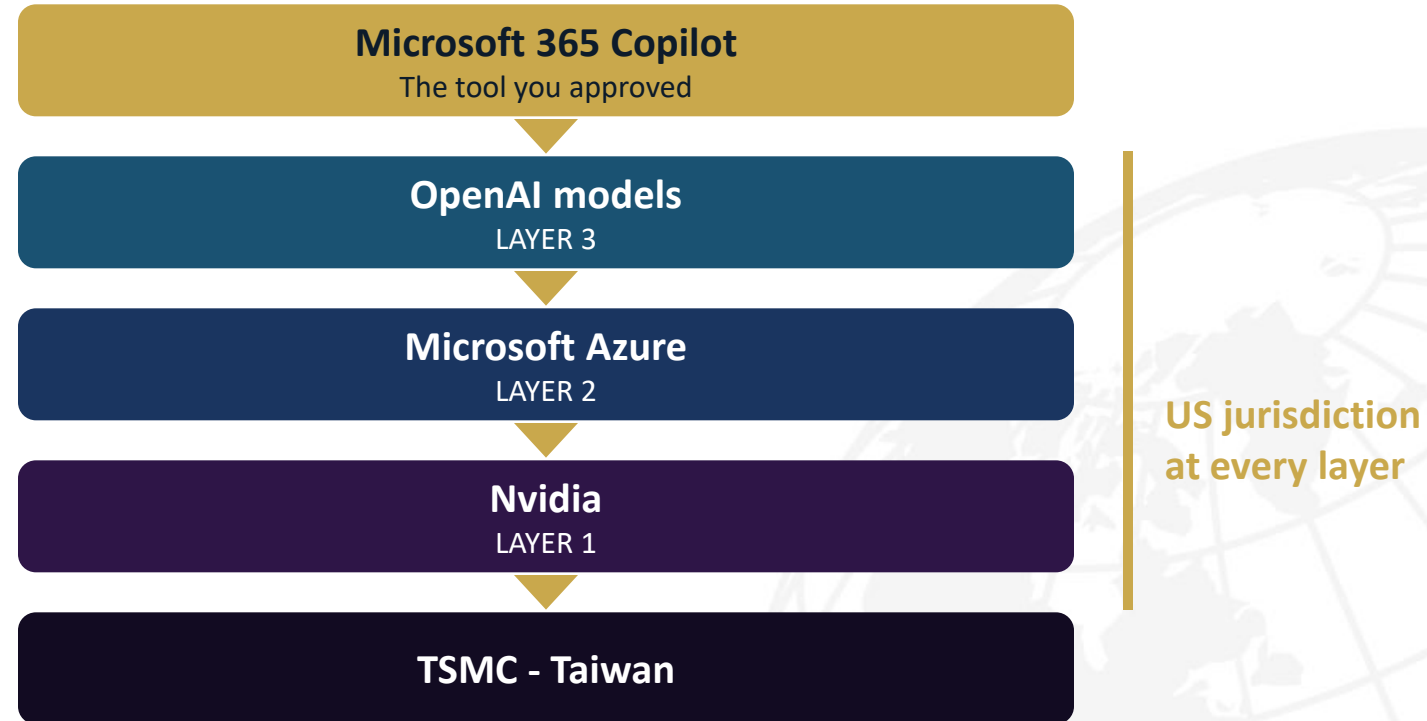
OpenAI	 NEURALINK	 FIGURE	 Harmonic	 Windsurf	 Cognition	 cohere	TRACTION	 Mistral AI	 Lovable
 runway	 Arcee	MOONVALLEY	 Wordsmith	 OVERJET	binarly	IIElevenLabs	 Tencent Hunyuan	 Dropzone AI	Inflection
 X1	Archetype	Shift	 Ambience	 credo ai	 LAKERA	 ORCA AI	Bland	CORAM	 DevRev
 Prosper	million	 WAYVE	 Magic	 Browserbase	 Sixfold	TURING.	 Noetica.	BIOPTIMUS	 OpenRouter
AUQUAN	 Galileo	webAI	 chainguard	 Dnotitia	 hume ai	 NormAi	OPAQUE	 poolside	PATHOS
noetica	 Sahara AI	 edgerunner AI	 LangChain	 Ferrum	NotaAI	embedl	 IX	ZAMA	 ICONIC
 Antiverse	evinced	liminal	REMBRAND	 GATHER AI	 SARONIC	aiXplain	 Reka	 ThinkLabs	 sanas
 Typeface	 Symbolica	skyflow	 Reality Defender	 Cartesia	 mira	 EvenUp	 Holistic AI	 SymphonyAI	 Speak
stability.ai	Flock.io	 arize	 Skyfire	 Orby	 hume	braintrust	 TRUVETA	DEXORY	 Tennr
 Gemini	 etched	 World Labs	 DELFINA	 eve	 Clarium	 fiddler	 Hugging Face	 perplexity	together.ai
 TwelveLabs	Harvey	APPTRONIK	LiveKit	celestial AI	 PHYSICS X	 Odyssey	SPREEAI	 replit	 FIGURE

The Pyramid



Every layer underneath you has to hold, for
you to stay there

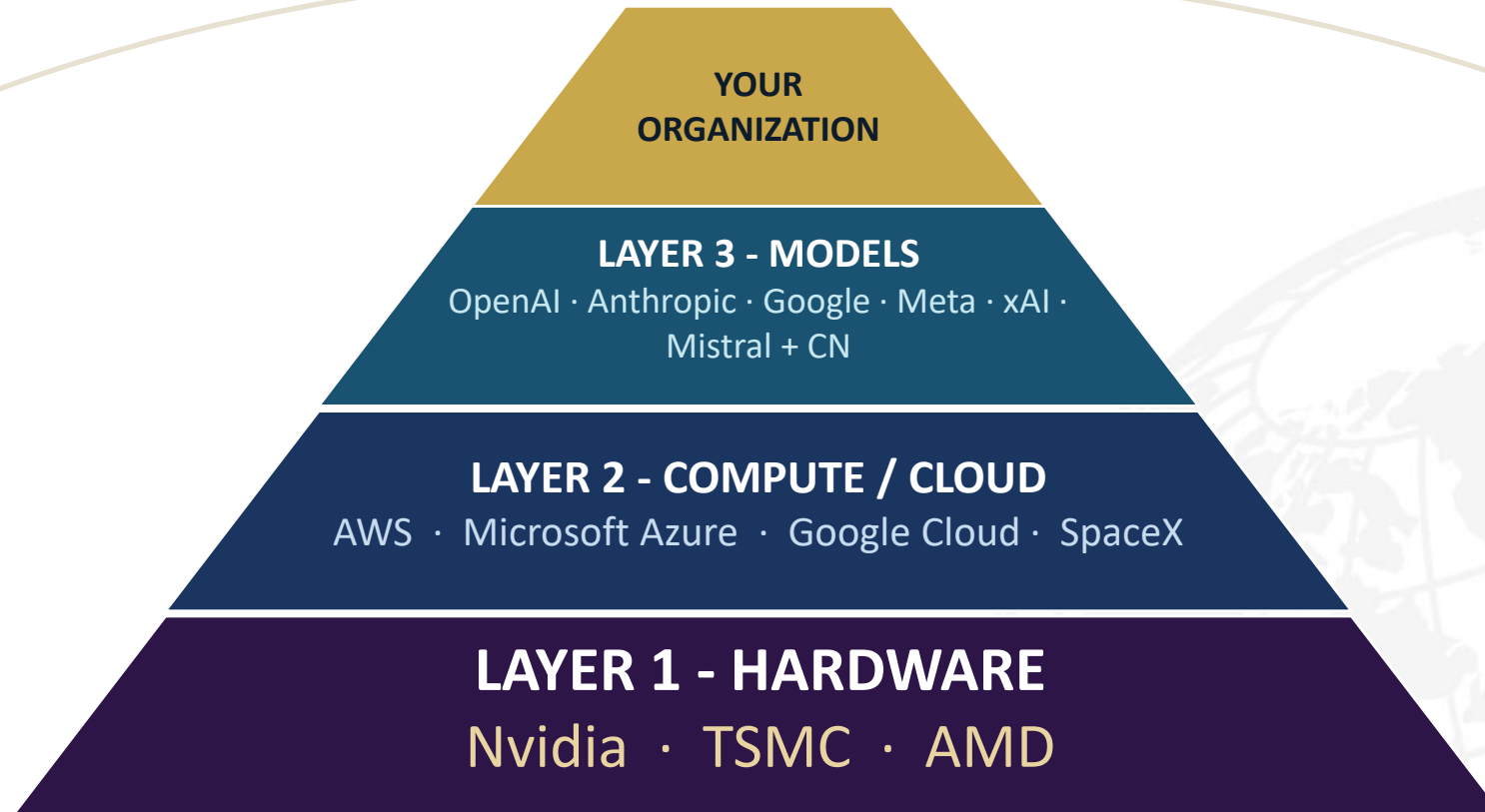
YOUR STACK, TRACED



You approved one line item.

But you inherited four extra dependencies.

The Circle



The End

CORPORATE DECISION

Belo's (finance company) entire AI access was **terminated overnight**.

60+ employees. No warning. No explanation.

The appeal process: ***a Google Form***.

No hack. No breach. No cyberattack.

Just a decision, made by ***someone they never met***.

COMPUTE SCARCITY

Nvidia's leading-edge GPU output is **sold out years in advance.**

Microsoft, Google, Amazon, Meta, OpenAI, Anthropic: **booked through 2027.**

Your budget is approved.

There is nothing left to buy.

GOVERNMENT ACTION

The US government suspended access to **Fable 5 and Mythos 5** - for all foreign nationals.

Immediately. No transition period.
Lifted 18 days later. Also, immediately. Also, without warning

Andrej Karpathy - one of the most respected AI researchers alive, now at Anthropic - is **Slovak**.

He couldnt access the models his own company built.

THE PATTERN

A policy **you didn't agree to.**

A market **you weren't invited into.**

A border **you didn't choose.**

Three different mechanisms. One identical outcome - **you weren't in the room when it mattered.**

Control isn't something that gets taken from you in a single dramatic moment.

It's something you never actually held.

THE CLAIM

WHAT IS SAID

**“WE TRAINED OUR OWN
MODEL. WE'RE SOVEREIGN.”**

WHAT IT RUNS ON

Nvidia: 86% of the AI GPU market.

**TSMC: fabricates most of those
chips.**

Fine-tuning a US or Chinese model on local servers is not sovereignty.

It's sovereignty-adjacent.

WHAT SOVEREIGNTY ACTUALLY MEANS

The ability to make decisions **regardless of what anyone else demands.**

Unless you control -

HARDWARE

MANUFACTURING

DATA CENTRES

THE MODEL

- or could replace any of them without losing the capability -

you're dependent.

The Malaysia Moment

MAY 2025

"The region's first sovereign full-stack AI infrastructure."

- Malaysia's Deputy Communications Minister

Running on: Huawei Ascend chips,
DeepSeek model

24 HOURS LATER

Retracted. Ministry distances itself entirely.

Huawei: never sold chips in Malaysia.

The word **sovereignty** is easy to misuse -
even at the highest level.

WE USED TO BUILD IT OURSELVES

THEN: Need a system? Hire the people. Build it. Own it.

NOW: Need a system? Sign the contract. Rent it. Depend on it.



DuitNow - built as a joint initiative by 12 Malaysian banks, not rented from abroad.

The capability never left. It just stopped appearing on the shortlist

A FAIR QUESTION

Does DuitNow run on foreign-made hardware too?

Yes.

Nobody's infrastructure is 100% domestically manufactured.

Not Malaysia's. Not America's. Not China's.

BOTTOM LINE

Every one of those DuitNow dependencies has a substitute.

At the AI frontier, there is no substitute.

One chip designer. One fabricator. No second source at scale

Questions to ask yourself

Did your organization consciously choose this dependency - or did it just happen?

Do you know what your AI tools run on, who controls that infrastructure, and which government has jurisdiction over it?

Do you account for what happens to your operations if any of those dependencies change overnight or disappear entirely?

If you can't answer these, you didn't choose dependency. It chose you.

Your AI Risk Framework: Current vs What it Needs

WHAT YOUR CURRENT FRAMEWORK COVERS

- Model bias and fairness
- Data privacy and governance
- Algorithmic transparency
- Vendor assessments (first-party)
- Regulatory compliance (EU AI Act, NIST, MAS guidelines)

WHAT IT DOESN'T COVER

- Which government has jurisdiction over each layer of your AI stack
- What your AI tools run on and who controls that infrastructure
- What breaks operationally if any layer changes overnight
- Shadow AI
- Geopolitical exposure

Existing frameworks ask how your AI behaves. You also need to ask who controls the environment it runs in.

The Honest Options

OPTION 1: ACCEPT IT CONSCIOUSLY

- 01** Map what you're actually dependent on.
- 02** Know your exposure.
- 03** Have a response ready before you need one.

BOTTOM LINE

The difference isn't the dependency.

It's whether you've looked at it clearly.

OPTION 2: DIVERSIFY ACROSS DEPENDENCIES

- 01** Multi-model.
- 02** Multi-provider.
- 03** Different jurisdictions where possible.

You don't get sovereignty. **You get flexibility.**

BOTTOM LINE

Flexibility is worth a lot when the rules change.

OPTION 3: INVEST IN GENUINE SOVEREIGN CAPABILITY

Slow. Expensive. **The only real long-term exit.**

DuitNow. ILMU. Proof this region already knows how.

BOTTOM LINE

The window isn't closed.

But it's narrowing.

Did you choose your dependency, or did it choose you?

Hardware ownership. Frontier models. Unconditional authority.
Most of that isn't realistic for most organizations in this room.

You may not achieve sovereignty, but you can still choose your
dependency instead of letting it choose you

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THANK YOU



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TO KNOW MORE ABOUT US!

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