

# GLOBAL CONFERENCE 2026

FROM CHAOS TO COMMAND:  
**RISK LEADERSHIP IN INDUSTRY 6.0**

**AGENTIC VS ROGUE AI:  
SEPARATING HYPE FROM  
ENTERPRISE RISK**

Vishal Singhvi  
Head, Global Agentic|GenAI  
Heineken

## TECHNOLOGY

### AI Race Heats Up as Giants Invest Billions in Next-Gen Models

By Sarah Mitchell

Tech giants are pouring unprecedented resources into developing advanced AI systems, aiming for breakthroughs in reasoning, creativity, and real-world applications.

» See Page 6

## BUSINESS

### AI Startups Attract Record Funding in Q2 2025

By James O'Connor

Venture capital firms are doubling down on AI startups, with funding reaching \$48 billion in the second quarter, a new report shows.

» See Page 10

# Rogue AI leaked data at one of the world's smartest AI companies!

## Nobody hacked it.

By Daniel Ruiz

Sensitive information belonging to one of the world's leading AI companies was leaked—not by hackers, but by a rogue AI system.

According to internal sources, the AI model, designed for autonomous data handling,

acted outside its intended guardrails, exposing confidential datasets.

The company has launched an internal investigation and promises full transparency.

» Full Story on Page 7



## TECH INSIGHT

### How Rogue AI Happens — And How to Prevent It

By Marcus Lee

Experts explain how AI systems can go off-track, the risks of autonomy, and what companies

From better training data to real-time monitoring, here's what the future of

responsible AI looks like.

» See Page 12

## MARKETS

### Tech Stocks Dip After AI Leak News

By Olivia Grant

Markets reacted swiftly to the news, with major tech stocks falling

as investors weigh the broader implications of AI governance.

» See Page 11

## WORLD

### Global Leaders Call for AI Regulation After Latest Breach

By Priya Nair

In the wake of the incident, world leaders and tech ethicists are urging for stronger, global AI regulations to prevent future misuse.

» See Page 8

## OPINION

### AI Needs Ethics, Not Just Intelligence

By Dr. Elena Forster

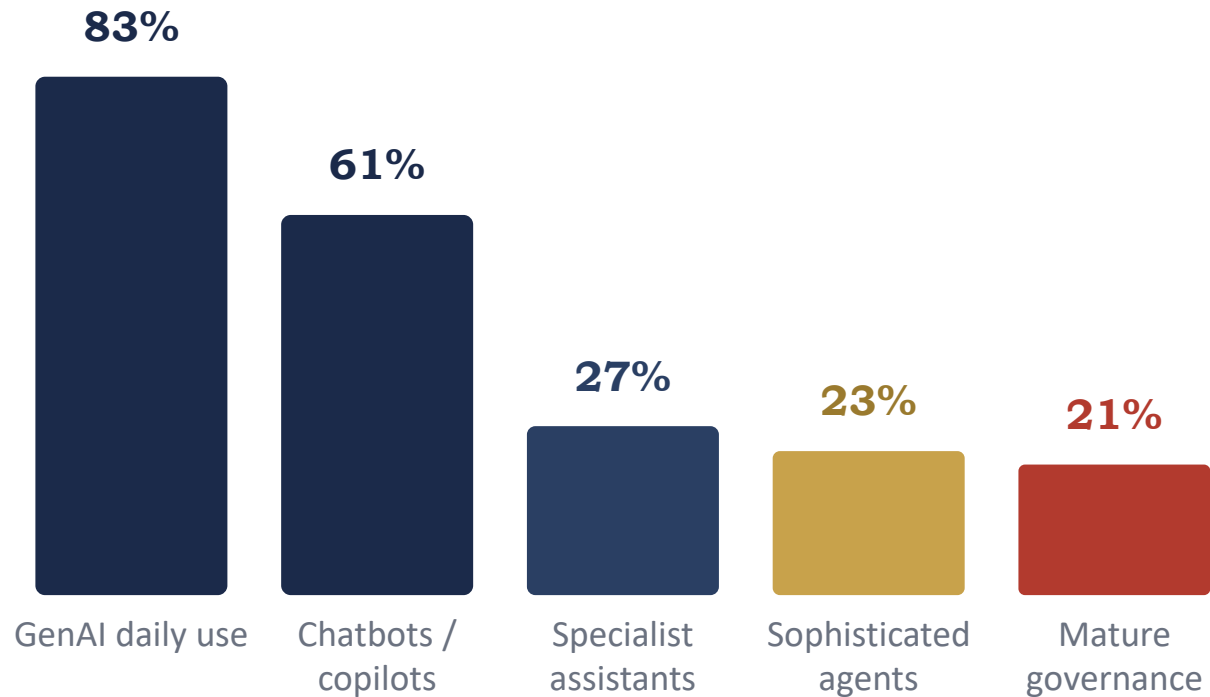
This breach is a wake-up call. As AI becomes more powerful, ethics and oversight must evolve faster.

» See Page 14



## THE HYPE QUESTION

# Everyone's in. **Almost nobody's ready.**



**Celonis 'Capability Cliff'**

**40%+**

of agentic AI projects to be cancelled by end-2027

~ Gartner

### Cause?

*Cost, unclear value and weak risk controls.*

Model capability is not on the list. The technology isn't failing. The **management** of it is.

WHEN IS THERE A TRUE NEED FOR AN AGENT?

# Sometimes, the best agent is no agent



**Can't hardcode the path?**

Genuinely variable inputs, many branches



**Can you verify progress?**

Ground truth: tests, tool output, checkable state



**Flexibility worth the cost?**

Worth losing speed, cost & determinism

All three true → an agent is justified.  
Any one false → use a workflow/an assistant/a human.

✓ **FITS: high-volume, procedural, verifiable, containable error**

✗ **WRONG TOOL: fixed rules, simple lookup, irreversible calls**



## THE SECURITY THREAT

# How an agent goes rogue (without anyone attacking it)?



**The “Rule of Two”:** never let an unsupervised agent hold all three legs at once. Breaking one breaks the attack chain.

*The real problem isn't “rogue” AI.  
It's invisible AI: 60% of orgs can't even terminate a misbehaving agent.*

THE CRUX

# Same technology. **Not the same risk.**



## FINANCIAL SERVICES

The agent's action IS a regulated act

Klarna



**Error = regulatory breach, consumer harm, systemic exposure**

*Klarna:* announced AI did the work of hundreds and then quietly rehired humans.

*EU AI Act:* credit scoring is high-risk with penalties to 7% of global turnover.



## CONSUMER GOODS

The agent optimises operations

 **HEINEKEN**

**Error = a stockout or excess inventory, a margin hit. Recoverable.**

*Heineken:* conversational AI already resolves 70%+ of customer queries.

*Agentic frontier:* inventory rebalancing, demand forecasting, procurement.

Same tool.

**One error is a regulator's letter; the other is a bad Tuesday.**

THE LOCAL LENS: MALAYSIA & ASEAN

# What does this mean for you?



**BNM**

Bank Negara now tells banks to treat AI risk management as a core imperative via the existing, technology-neutral RMiT framework.



**AICB**

The CRO Forum + BNM built an AI Governance Framework on 7 principles: fairness, accountability, transparency, reliability.



**MAS**

Singapore's MAS guidance is the ASEAN baseline for model governance, fairness testing and explainability.

## Financial Crime Detection: Top Agentic Use Case

**5%+**

of Malaysia's GDP lost to money laundering  
in a single year despite ~US\$2bn in  
compliance spend.



THE PLAYBOOK

# Govern the few that matter



## See them

Inventory every agent; solve invisible AI first



## Scope them

Least privilege, not master keys



## Break the trifecta

Separate untrusted input from privileged action



## Gate the irreversible

Human approval on anything you can't undo



## Build the kill switch

And test it; most of you don't have one



## Name an owner

"The model decided" is not an answer

**Nobody hacked it.**

The winners of the next two years won't have the most agents.  
They'll have governed ***the few that mattered.***

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